

SUBJECT:	REGENERATION OF SEVERNSIDE – FUTURE ROLE OF CALDICOT TOWN TEAM
MEETING:	COUNCIL
DATE:	21st FEBRUARY 2019
DIVISION/WARDS AFFECTED:	CALDICOT

1. PURPOSE:

- 1.1 The primary purpose of the report is to explain the next stage of Severnside Regeneration and obtain the related Council approval to add the project to the 2019/20 Capital Programme.
- 1.2 To receive an update on Monmouthshire's South East Severnside Regeneration Scheme and a review of the Caldicot Town Team's activities to date, including the associated Section 106 spend against the anticipated outcomes.
- 1.3 To request approval to recover any amounts of the unspent S106 for Town Centre Partnership activity from Caldicot Town Team and to use the remaining unallocated S106 funds to provide match funding for the wider Regeneration scheme.

2. RECOMMENDATIONS:

- 2.1 That Council endorses the next stage of Severnside Regeneration and the addition of the two projects totalling £1,241,194 to the capital programme, funded as described in Resourcing Section below.
- 2.2 That Council acknowledges the recovery of any unspent Section 106 allocation from Caldicot Town Team and allocates this to provide match funding for the Severnside Regeneration Scheme, alongside amalgamating area committee capital budget to the project (appreciating it is an annual award and has exhibited limited activity over the last 2 years), and the remaining unallocated section 106 Town Centre Partnership funds.

3. KEY ISSUES:

- 3.1 In September 2018, MCC Cabinet approved the CCR Regional Strategic Plan for Regeneration (2018-2021), specifically the regeneration proposals for South East Severnside i.e. Caldicot, totalling circa £10M, facilitating the delivery of the Welsh Government's TRI Programme 2018-21 (see attached Appendix A – Scheme Overview and Strategic Framework document). Strategic proposals include Redevelopment of the Cross area as a Shared Destination Space incorporating design schemes for Church Road; Refurbishment of the existing Retail Parade; 27 no. Residential units on the perimeter of Jubilee Way Car Park and an Enterprise/co-working space within the Community Hub. In addition a thematic programme of activity will support the wider strategic programme which will include an Urban Centre Property Enhancement Fund to improve the fabric and fascias of neighbouring retail and employment property.

3.2 Officers have been working up a package of bids to the Welsh Government Targeted Regeneration Investment (TRI) programme and the Local Transport Fund (LTF) to support the delivery of the Regeneration Scheme currently totalling circa £2.5M. However the availability of capital match funding within the existing MTFP provision is limited and circa £100k will currently need to be funded either from prudential borrowing, afforded by the Enterprise Directorate, or the identification of future monies from the Capital Programme. Illustratively if the Directorate needed to prudentially borrow this, the cost would be in the order £5k per annum over 25 years.

4. Options Analysis

4.1 Town Team Output Evaluation

Any consideration concerning future regeneration proposals would be incomplete without acknowledgement of the outputs achieved to date.

4.1.1 Members may recall in 2013, Caldicot Town Team (CTT) was established as the first Town Team in Wales, following a report prepared by consultants which identified the need to set up a Town Centre Partnership to 'bring together public and private interest in the town around an agenda clearly focussed on improving the vitality and vibrancy of Caldicot Town Centre'.

4.1.2 The CTT is now a fully constituted Community Interest Company and was partly funded via pump priming from the S106 contribution of £225,000 from the ASDA food store development. The S106 monies received in relation to schedule 3 of the planning agreement, allowed support for 'the establishment of a Town Centre Partnership and for the purpose of developing and implementing an action plan to improve and promote the town centre'. Utilising some of the available S106 funding, the Town Team (comprised entirely of volunteers) have delivered a vibrant programme of events, activities and projects for the town, which have been measured against their monitoring and evaluation criteria namely:

- Increased footfall in the town centre;
- Increased investment in the town centre;
- Increased market trading opportunities; and
- Improvements in digital accessibility in the town centre.

4.1.3 Over the last five years, activity highlights (detailed in the CTT Five Year report – Appendix B) have included:

- Improvements to Caldicot market and a series of successful monthly themed markets;
- Market traders: 163 New Traders - 286 Traders in total over 21 markets – totalling on average 672 volunteer hours on a market day alone;
- Installation of Town Centre Wi-Fi;
- 240 days of empty shop usage through 'Caldicot Goes Pop!';
- 45 days of Free Community shop usage days through 'Caldicot Goes Pop!';
- Over 25,000 people have attended events within the last four years which have included amongst others - Family Fun Days, Street Food events, Easter Hunts, 'Hoggin' The Bridge', Royal Wedding event, 999 Day, etc.; and
- The purchase of new benches and planters installed as part of Green Infrastructure Capital Programme in November 2018, a further installation will take place during the delivery of the wider Regeneration Scheme.

- 4.1.4 In 2015/16 Caldicot Town Team utilised a portion of the S106 allocation for the Town Centre Partnership to commission a Town Centre Vision document for Caldicot. This was produced by Roberts Limbrick architects and sets out a range of potential options for the physical regeneration of the town centre. This visioning document has formed the basis of subsequent development work which has now progressed to the Strategic Vision for the Caldicot area, comprising of several specific project proposals and a number of successful applications to Welsh Government. CCT were an active partner in the development process and were involved in over 15 days of public consultation.
- 4.1.5 CTT and Officers now agree that the focus in the town needs to be on the once in a generation opportunity, to deliver a fully integrated Regeneration Scheme within the area. Whilst CTT are fully supportive of the scheme, the team's real strengths lie in delivering a successful programme of events and activities rather than being a delivery vehicle for major town centre infrastructure projects.
- 4.1.6 The Caldicot Town Team model has been replicated in Abergavenny. However Team Abergavenny operate very differently without requiring funding from the Council, with working groups focussed on 'improving the prosperity of the area by becoming a popular, sustainable Tourist Centre, in particular using food and drink to attract visitors'.
- 4.1.7 The Area Committee has distributed S106 funding on account to CTT, and not all of this has been utilised to date. Over the last five years, the S106 funding has been successful in pump priming CTT who have now generated a surplus and have also appropriated some events equipment such as gazebos, etc. to support these activities. CTT are therefore now in a position to continue their programme of successful activities without further S106 funding, given their ability to host events and appreciating their success in generating income through their activities, to provide a more self-sufficient model. Therefore, moving forward, it is anticipated that the CTT will work in a similar fashion to Team Abergavenny, as a stand-alone, self-sufficient organisation.
- 4.1.8 It is proposed to recover any payments on accounts for schemes/activities not undertaken and allocate the balance to the wider Regeneration Scheme alongside the remaining unallocated S106 funding.

4.2 Strategic Options Appraisal

- 4.2.1 CTT is a community based organisation set up 'to create a better place for everyone who works, lives and plays in the area. Bringing together community spirit, running low cost events for families and bringing in new traders and businesses to Caldicot town centre'. CTT is accountable for its own actions and decisions and is not intended to replicate any of the roles or functions undertaken by either the County or Town Councils. CTT are there to support a partnership approach between the public sector and local businesses, working specifically on improving the town centre environment and work with businesses to address specific concerns around training, web presence, liaison with landlords, etc.
- 4.2.2 The Five Year Evaluation Report, presented by CTT, demonstrates their ability to deliver a coherent programme of events and activities that are revitalising the town centre having established a successful working arrangement to continue in a positive way in Caldicot. The vision for Caldicot town centre could not have been developed without the CTT and have been fundamental in supporting the current proposals for WG funding. CTT have demonstrated that, with prudent management of their resources, they should be able to continue in this manner for the foreseeable future, having established a small working

surplus. Therefore the recovery of unspent S106 and the allocation of remaining Town Centre Partnership funds to the wider Regeneration Scheme will not hinder or inhibit the future activities of CCT.

- 4.2.3 Conversely, funding of the wider Regeneration Scheme is more problematic. Whilst grant funding of circa £2.5M has been secured, in these challenging times public sector match funding remains an issue. Therefore the opportunity to re-allocate the remaining S106 funds to support the delivery of the wider Regeneration scheme makes financial sense whilst still ensuring that it meets the S106 funding criteria i.e. 'for the purpose of developing and implementing an action plan to improve and promote the town centre'.
- 4.2.4 In addition, a greater vibrancy and coherence has developed around the community activity in the town over the last five years, particularly in respect of the Town Centre. General levels of co-operation between groups such as CTT, the Town Council and the Events Committee have improved significantly and there are now additional groups in the town who are also seeking to improve the vibrancy and resilience of the town centre, such as 'Caldicot Community Working Together'. With this in mind, it now seems appropriate to have a level playing field amongst the community organisations and the broader spectrum of community partnership work that is taking place.
- 4.2.5 **Stakeholder Engagement** - A comprehensive programme of stakeholder engagement has taken place over the last 18 months regarding the South East Severnside Regeneration Scheme. This has included stakeholder workshops with members of Caldicot Town Council, Caldicot Town Team, Monmouthshire County Councillors and responsible Officers. The purpose of the engagement activity was to remind stakeholders of the Vision and Development Plan/Proposals developed in February 2016 and sought feedback and agreement on key issues and priorities for the town centre with a view to determining the town centre's future role and function, identifying priority projects for the future and maximising the opportunity to access TRI funding. The funding mix has been discussed throughout the stakeholder process and therefore the request to utilise the remaining S106 funding to support the wider Regeneration Scheme has always been considered an option.

5. EVALUATION CRITERIA

- 5.1 An evaluation assessment has been included in Appendix C for future evaluation of whether the decision has been successfully implemented. Once approved regular six monthly progress reports regarding the Regeneration Scheme will be presented to Economy and Development Select Committee to evaluate progress and outcomes and an annual report will be presented to Cabinet.

6. REASONS

- 6.1 When Cabinet approved the CCR Regional Strategic Plan for Regeneration (2018-2021), and the regeneration proposals for South East Severnside in September 2018, Cabinet also agreed to grant authority to enable Officers to further develop Monmouthshire's proposals and bring them forward individually, to Cabinet, for further consideration and funding at the point of readiness.
- 6.2 The request to recover any unspent amounts S106 amounts from CTT and allocate the remaining S106 funds to the Capital Regeneration Scheme is necessary to ensure the deliverability of the Programme of works.

- 6.3 The proposals are consistent with the key aims of the Council's Capital and Investment Strategy 2019/20 – 2022/23 by which new projects are evaluated to ensure that funding is targeted at meeting the priorities within the Corporate Plan. The proposals contained within this report meet the following criteria specifically:
- Delivery of Corporate Plan priorities i.e. Priority 9 - *The Council provides more opportunities for local living, working & leisure*;
 - Create sustainable income streams - business rates or council tax;
 - Spend to earn income - rents, interest, and dividends;
 - Attract significant third party or private funding to the County; and
 - Deliver wider economic outcomes e.g. jobs growth
- 6.4 In considering the success of the CTT, Officers have considered some lessons that have been learned throughout their development process, in particular the allocation of the S106 funding.
- 6.5 The S106 funding has been allocated to CTT via a system of Cabinet reports and approvals. Initially funding was allocated on a project-by-project basis with individual reports being brought forward to Cabinet as and when required. In September 2016 however, this moved to a system of funding (still with Cabinet approval) of annual action plans. Since September 2016, Severnside Area Committee has been tasked with reviewing the effectiveness of CTT spend against spend and outcomes as outlined in the CTT action plan. However, this has been a retrospective role looking at outcomes that have been achieved rather than approving future spend. They have carried out their role in reviewing performance via regular reports and updates from CTT at Area Committee meetings.
- 6.6 Should a similar process need to be established in the future, then a move to a more proactive role would be advised whereby future spend, activity and outcomes are evaluated by one body rather than several to ensure absolute transparency. In addition, in order to provide an enhanced level of assurance in any future arrangements, it is suggested that where S106 money is allocated directly to community groups then a grant-style system of quarterly returns and reporting is also instigated from the outset.

7. RESOURCE IMPLICATIONS

- 7.1 The overall costs of the regeneration proposals for the Regeneration Scheme are circa £10M. To date, £152,000 of the original £225,000 allocated to the Town Centre Partnership activity has been spent or committed, leaving £73,000 un-allocated. It is therefore proposed that the unallocated funds are allocated by the Council to support the wider Regeneration Scheme as described in the Table One that follows:

Table One: Regeneration Scheme Funding

Funding Table – figures subject to final approval of costs	
Current Projects for which funding has been approved:	
Cross Share Space Scheme and Co-working Enterprise Hub	£1,055,050
Total for two projects including Development Funding	£186,144
	£1,241,194
Funded by:	
TRI grant award	-£605,631
Local Transport Fund award	-£305,000
Sc106 funding already allocated to this project	-£141,000
S.106 'Town Centre Partnership' funding	-£73,000
Caldicot Town Team recovery	-£10,000
Area Committee project funding	-£20,000
MCC Capital Programme/Prudential Borrowing	-£85,563
Net Cost	0

8. WELLBEING OF FUTURE GENERATIONS IMPLICATIONS (INCORPORATING EQUALITIES, SUSTAINABILITY, SAFEGUARDING AND CORPORATE PARENTING):

8.1 The significant equality impacts identified in the assessment (Appendix D) have concluded that the detail contained in the draft CCR Regeneration Plan demonstrates compliance with the well-being five ways of working, supports the well-being goals and identifies that the CCR City Deal is expected to have a positive impact on all groups and people with protected characteristics.

9. CONSULTEES

Caldicot Town Council, Caldicot Town Team and the wider Caldicot Community

Senior Leadership Team

Economy and Development Select Committee

Cabinet

10. BACKGROUND PAPERS

Appendix A: Caldicot Town Centre Regeneration – Strategic Framework

Appendix B: CTT Five Year Report 2013 -2018

Appendix C: Evaluation Assessment

Appendix D: Equality Impact Assessment

11.AUTHOR:

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Appendix C

Evaluation Criteria – Cabinet, Individual Cabinet Member Decisions & Council

Title of Report:	REGENERATION OF SEVERNSIDE – FUTURE ROLE OF CALDICOT TOWN TEAM
Date decision was made:	31 st January 2019
Report Author:	Cath Fallon

What will happen as a result of this decision being approved by Cabinet or Council?

Once approved regular six monthly progress reports will be presented to Economy and Development Select Committee to evaluate progress and outcomes and an annual report will be presented to Cabinet.

Was the desired outcome achieved? What has changed as a result of the decision? Have things improved overall as a result of the decision being taken?

What benchmarks and/or criteria will you use to determine whether the decision has been successfully implemented?

The Cardiff Capital Region (CCR) Regeneration Plan (2018-2021) has been approved by Cabinet and Welsh Government which is enabling individual to come forward for consideration.

Paint a picture of what has happened since the decision was implemented. Give an overview of how you fared against the criteria. What worked well, what didn't work well. The reasons why you might not have achieved the desired level of outcome. Detail the positive outcomes as a direct result of the decision. If something didn't work, why didn't it work and how has that effected implementation.

What is the estimate cost of implementing this decision or, if the decision is designed to save money, what is the proposed saving that the decision will achieve?

Six month appraisal

Give an overview of whether the decision was implemented within the budget set out in the report or whether the desired amount of savings was realised. If not, give a brief overview of the reasons why and what the actual costs/savings were.

Any other comments

Appendix D



Future Generations Evaluation (includes Equalities and Sustainability Impact)

Name of the Officer Cath Fallon Phone no: 07557 190969 E-mail: cathfallon@monmouthshire.gov.uk	REGENERATION OF SEVERNSIDE – FUTURE ROLE OF CALDICOT TOWN TEAM
Name of Service: Enterprise	Date: Future Generations Evaluation 31 st January 2019

NB. Key strategies and documents that may help you identify your contribution to the wellbeing goals and sustainable development principles include: Single Integrated Plan, Continuance Agreement, Improvement Plan, Local Development Plan, People Strategy, Asset Management Plan, Green Infrastructure SPG, Welsh Language Standards, etc.

1. Does your proposal deliver any of the well-being goals below?

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
A prosperous Wales Efficient use of resources, skilled, educated people, generates wealth, provides jobs	The Regional Cabinet’s Vision and Regional Strategic Objectives set out their aspirations and with their high-level aims, to create 25,000 new jobs and leverage £4bn private sector investment, establish the economic outcomes they are seeking to achieve when considering use of the City Deal Wider Investment Fund. The Regional Strategic Objectives also reflect the need to focus on improving the quality of life of people and communities now and in the	These projects form part of the CCR Regeneration Plan which in turn form part of a Cardiff Capital Region scheme and framework and will also be funded via Welsh Government’s Targeted Regeneration Investment Programme, there has been a need to demonstrate the use of the five well-being ways of working and how it supports the wellbeing goals and the twin goals in the Welsh Government’s ‘Prosperity for All: economic action

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
	<p>future and ensure the Regional Cabinet’s approach and actions are responsible and meet the regions current needs without compromising the quality of life of future generations.</p> <p>The Strategic Objectives, as detailed in the Strategic Business Plan and subsequently in the CCR Regeneration Plan, are:</p> <ol style="list-style-type: none"> 1. Prosperity and Opportunity ; Building the capacity of individuals, households, public sector and businesses to meet challenges and grasp opportunity creating a more productive economy; 2. Inclusion and Equality - A vibrant and sustainable economy which contributes to the well-being and quality of life of people and communities now and in the future; 3. Identity, Culture, Community and Sustainability - Forging a clear identity and strong reputation as a City-Region for trade, innovation, and quality of life; <p>Using these Strategic Objectives will assist the Regional Cabinet in supporting the well-being goal of ‘a prosperous Wales’.</p> <p><i>The Caldicot Cross Destination Space proposal forms part of the activities detailed within the CCR Regeneration Plan and is therefore compliant with the well-being goals as specified.</i></p>	<p>plan’ of growing the economy and reducing inequality.</p>


Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A resilient Wales Maintain and enhance biodiversity and ecosystems that support resilience and can adapt to change (e.g. climate change)</p>	<p>The Regional Cabinet, as decision makers, will need to consider existing and future demands which will include new forms of sustainable energy generation, housing, new infrastructure, and facilities which will generate job opportunities such as strategic sites.</p> <p>In response to these pressures the Regional Cabinet will seek appropriate advice, and work in a way that ensures efficient and effective solutions that not only maintain the environment but where ever possible enhance it and make it more resilient, supporting economic growth with responsible environmental management.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p> <p>The Council will seek to use natural materials in the design and layout of the scheme and will complement the work of the green corridor improvements which will be carried out along entrances/exits to Caldicot as part of a wider scheme of town centre improvements. This will include two gateway improvements (of tree planting, wildflower planting and active travel improvements) that will improve first impressions and set a quality standard for green infrastructure that will form part of future continuity projects, supporting and helping to deliver the Council's green infrastructure (GI) plan for pollinators.</p>
<p>A healthier Wales People's physical and mental wellbeing is maximized and health impacts are understood</p>	<p>There is a clear evidence base that shows that for the majority of people being in good secure work is better for their health than being out of work. Employment has social, psychological, and financial benefits that improve health.</p> <p>The Regional Cabinet's aims, as detailed in the Strategic Business Plan, and Strategic Objectives, to create additional good quality jobs and support people to up skill to fill those roles will assist in supporting the well-being goal of 'a healthier Wales'.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p> <p>The proposals will improve walking and cycling linkages in the town centre thus increasing opportunities to improve the physical, mental and overall well-being of the community.</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A Wales of cohesive communities Communities are attractive, viable, safe and well connected</p>	<p>The details in the Strategic Objectives related to connectivity, transport and digital; vibrant and vital economy and urban centres; and affordable housing will all contribute to support this goal.</p> <p>Therefore, using the Strategic Objectives, detailed above, will assist the Regional Cabinet in supporting the well-being goal of ‘a Wales of cohesive communities’.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>
<p>A globally responsible Wales Taking account of impact on global well-being when considering local social, economic and environmental wellbeing</p>	<p>The CCR Regeneration Plan is aligned to the Strategic Business Plan which states that the City Deal is intended to deliver sustainable economic development and growth. The Plan also refers to our role on the international and national stage forging a clear identity and strong reputation.</p> <p>This is referenced in “Strategic Objective 3 – <i>demonstrate our commitment to a sustainable future and acknowledge our global responsibility</i>”.</p> <p>The Regional Cabinet understand that sustainability goes beyond the region and must be considered in a national, international and global context. In making decisions the Regional Cabinet’s responsibility extends far wider than the region, and to achieve the aim of a positive national and international reputation, they will consider the full range of potential implications and consequences.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>
<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>The Strategic Objective ‘<i>Identity, Culture, Community and Sustainability</i>’ specifically refers to the development and promotion of the regions world-</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>Culture, heritage and Welsh language are promoted and protected. People are encouraged to do sport, art and recreation</p>	<p>class cultural and recreational opportunities exploiting the regions natural beauty and historic areas.</p> <p>Therefore, using the Strategic Objectives, detailed above, will assist the Regional Cabinet in supporting the well-being goal of 'a Wales of vibrant culture and thriving Welsh language'. Regard will be given to the Welsh Language Measure 2011 and consultation and communication will have regard to the Welsh Language.</p>	<p>support the regions communities and the wellbeing goals.</p> <p>All signage will be compliant with the Welsh Language (Wales) Measure 2011 as specified in the Standards applied to Monmouthshire</p>
<p>A more equal Wales People can fulfil their potential no matter what their background or circumstances</p>	<p>The Strategic Objective '<i>Inclusion and Equality</i>' detailed in the Strategic Business Plan states: <i>Inclusion and Equality - A vibrant and sustainable economy which contributes to the well-being and quality of life of people and communities now and in the future.</i> A vibrant and inclusive economy supports a mix of economic activities and promotes economic security and resilience. The Regional Cabinet will promote:</p> <ul style="list-style-type: none"> • access to employment and economic opportunities; • participation in the labour market for all members of society; • access to a range of housing, including affordable; • access to education and training, to develop skills; • access to social and recreational opportunities. 	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
	Using this Strategic Objective will assist the Regional Cabinet in supporting the well-being goal of 'a more equal Wales'.	

2. How has your proposal embedded and prioritised the sustainable governance principles in its development?

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Balancing short term need with long term and planning for the future</p> <p>Long Term</p>	<p>The CCR's Strategic Business Plan states: <i>"The City Deal is a long-term programme and no one can, with confidence, predict what changes will occur over the next 20 years.</i> <i>When considering the current pace of innovation in areas such as artificial intelligence, drones, driverless vehicles, 3-D printing, robotics, and automation, the future infrastructure and skills needs of the region is changing radically.</i> <i>We must therefore ensure our policies, plans and programmes are flexible and sufficiently dynamic to not only cope with change but to act as a catalyst to drive positive change in the region."</i></p> <p>The Plan also states: <i>"Our Regional Strategic Objectives also reflect the need to focus on improving the quality of life of people and communities now and in the future and ensure our approach and actions are responsible and meet our current needs without compromising the quality of life of future generations."</i></p>	<p>The business plan and subsequently the CCR Regeneration Plan demonstrates that the Regional Cabinet are mindful of their responsibilities and that they will regularly undertake reviews to ensure they are achieving the correct balance in the short, medium and long-term.</p>

Sustainable Development Principle

Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.

Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?



Collaboration



Working together with other partners to deliver objectives


The City Deal is a collaboration of the ten local authorities of south east Wales. In defining the Regional Cabinet’s ‘Vision’ there is a statement related to collaboration – “To make the most of the opportunities our combined size gives us, we must all work together – public sector, private sector, education establishments and our communities – for the benefit of all.”

In addition, the Strategic Business Plan states:
“We are working closely with the Welsh Government and National Government, who are both signatories to the City Deal. We have also been instrumental in establishing stakeholder groups including the Cardiff Capital Region:

- *Skills and Employment Board - representing a wide range of stakeholders, including businesses, higher and further education, local authorities and Welsh Government;*
- *Regional Business Council – providing a strong business voice;*
- *Economic Growth Partnership – bringing together partners to consider and advise on a sustainable economic growth strategy and investment decisions.*

The Regional Cabinet are developing an effective working relationship with the Office of the Future Generations Commissioner for Wales to ensure that opportunities to support the well-being goals are highlighted.

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Involving those with an interest and seeking their views</p>	<p>The Strategic Business Plan was prepared using the research and recommendations of the Growth and Competitiveness Commission, as required by the Assurance Framework para 3.1. The Growth and Competitiveness Commission was established as an Independent Commission by the Regional Cabinet specifically to undertake research and extensive consultation on the City Deal, and from this work provide advice and recommendations to the Regional Cabinet.</p>	<p>The Regional Cabinet has been approved by each of the ten constituent authorities' councils. This means that up to 536 local councilors, all of whom have been elected by and represent their diverse communities, have determined that they wish to adopt the CCR Business Plan and subsequently they are also being asked to adopt this CCR Regeneration Plan.</p> <p>In developing the Strategic Framework for the programme of activities in Caldicot Town Centre, various stakeholder engagement activities have been undertaken as detailed within the accompanying Cabinet report.</p>
 <p>Putting resources into preventing problems occurring or getting worse</p>	<p>The Cardiff Capital Region is widely recognised as a region with major strengths, an attractive environment, a strong heritage, a growing economy and emerging opportunities.</p> <p>However, it is also a region where there are concentrations of poverty and where not all have access to the opportunities available. Improving accessibility to opportunities and increasing labour market participation is critical to support an improved quality of life for all the regions residents.</p>	<p>By investing resources in promoting skills; employment opportunity; job quality, security and progression the Regional Cabinet aim to promote more inclusive growth within the region.</p> <p>Specifically, with a growing population within Caldicot, the Enterprise/Co-working space will create an agile space for sole workers and micro-businesses to work across sites and places. It can also provide a stepping stone for growing local entrepreneurs and a pathway to more established office and enterprise space within the town and area.</p>

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Considering impact on all wellbeing goals together and on other bodies</p>	<p>The Strategic Business Plan states: “We have identified four Strategic Themes where we feel we can make the biggest difference and a real improvement to the wellbeing of people in the region and in so doing support our regional objectives, wellbeing goals and the twin goals, in the Welsh Government’s ‘Prosperity for All: economic action plan’, of growing the economy and reducing inequality.</p> <p>City Deal Strategic Themes:</p> <ul style="list-style-type: none"> • Skills & Employment; • Innovation; • Connecting the Region; and • Regeneration and Infrastructure. <p>Identifying these themes provides a structure and method of developing proposals and schemes. However, the themes are indivisible, and all proposals will be expected to be cross-cutting and contribute, to differing degrees, to our objectives and the well-being goals.” In addition, when appraising schemes within the City Deal the Strategic Plan states:</p> <p>“All proposed schemes will be required to follow the same appraisal process as detailed in the Assurance Framework.</p> <p>Schemes will be assessed on their potential to contribute to our high-level aims and strategic objectives; demonstrate value for money, use of the five ways of working and how they contribute to the well-being goals.”</p>	<p>Both these statements demonstrate how the Regional Cabinet are taking an integrated approach when developing and assessing proposals and schemes.</p>

3. Are your proposals going to affect any people or groups of people with protected characteristics? Please explain the impact, the evidence you have used and any action you are taking below. For more detailed information on the protected characteristics, the Equality

Act 2010 and the Welsh Language Standards that apply to Monmouthshire Council please follow this link:<http://hub/corporatedocs/Equalities/Forms/AllItems.aspx> or contact Alan Burkitt on 01633 644010 or alanburkitt@monmouthshire.gov.uk

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
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Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Age	<p>The Regional Cabinet has developed and is implementing a City Deal which will benefit the region through the creation of more and better jobs, more housing, improved communication and improved skills. This will provide economic growth and infrastructure improvements that will benefit all including those defined as having protected characteristics.</p>	<p>It is considered that there are no adverse impacts on those with a protected characteristic, indeed the vision and strategic objectives defined in the Strategic Business Plan will assist in supporting these groups as part of the regions communities.</p>	<p>In accordance with the Assurance Framework all City Deal schemes demonstrate their potential outputs and outcomes via a 5 Case Business Model, in accordance with HM Treasury Green Book, a tool for scoping and planning a proposal and documenting the expected outcomes.</p> <p>In addition, for Cardiff Capital Region schemes, the business case will also have to demonstrate the use of the five well-being ways of working and how it supports the wellbeing goals and the twin goals in the Welsh Government's 'Prosperity for All: economic action plan' of growing the economy and reducing inequality.</p> <p>Any report to the Regional Cabinet seeking approval for a proposal will be require to be accompanied by a City Deal Well-being and Equalities Assessment. In this way the Regional Cabinet will ensure that any interventions and/or investments will aim to provide a positive impact on communities and the well-being goals, this will include those who are defined as having protected characteristics.</p> <p>The CCR Regeneration Plan has followed this approval process.</p> <p>In addition, in relation to the Cross Destination space proposal, the needs of the issues facing the elderly population</p>

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
			will be fully considered during the development phase.
Disability	As per Age Line Above	As per Age Line above	As per Age Line Above. In addition, the proposals will take the needs of the disabled population into consideration during the development phase.
Gender reassignment	As per Age Line Above	As per Age Line above	As per Age Line Above
Marriage or civil partnership	As per Age Line Above	As per Age Line above	As per Age Line Above
Pregnancy or maternity	As per Age Line Above	As per Age Line above	As per Age Line Above
Race	As per Age Line Above	As per Age Line above	As per Age Line Above
Religion or Belief	As per Age Line Above	As per Age Line above	As per Age Line Above
Sex	As per Age Line Above	As per Age Line above	As per Age Line Above
Sexual Orientation	As per Age Line Above	As per Age Line above	As per Age Line Above

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Welsh Language	As per Age Line Above	As per Age Line above	In addition, all signage will be compliant with the Welsh Language (Wales) Measure 2011 as specified in the Standards applied to Monmouthshire

4. Council has agreed the need to consider the impact its decisions has on important responsibilities of Corporate Parenting and safeguarding. Are your proposals going to affect either of these responsibilities? For more information please see the guidance <http://hub/corporatedocs/Democratic%20Services/Safeguarding%20Guidance.docx> and for more on Monmouthshire's Corporate Parenting Strategy see <http://hub/corporatedocs/SitePages/Corporate%20Parenting%20Strategy.aspx>

	Describe any positive impacts your proposal has on safeguarding and corporate parenting	Describe any negative impacts your proposal has on safeguarding and corporate parenting	What will you do/ have you done to mitigate any negative impacts or better contribute to positive impacts?
Safeguarding	<i>During the delivery of the programme of activities associated with the policy, safeguarding will be at the forefront to ensure that any future service delivery promotes the well-being of children and vulnerable adults, preventing them from being harmed and protecting those who are at risk of abuse and neglect.</i>	As above	As above
Corporate Parenting	<i>During the delivery of this policy the needs of any 'looked after' children will be considered to ensure any future service delivery protects their welfare.</i>	As above	As above

5. What evidence and data has informed the development of your proposal?

<p>The Caldicot Vision document (February 2018) and various stakeholder engagement activities. In addition the CCR Regeneration Plan has been founded upon the following:</p> <ul style="list-style-type: none"> • The Wellbeing of Future Generations Act; • The Social Services and Wellbeing (Wales) Act;
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- Prosperity for All;
- Growth & Competitiveness Commission Report Review and Recommendations Page 22;
- Cardiff Capital Region “Powering the Welsh Economy”;
- Equality Act 2010; and
- Welsh Language (Wales) Measure 2011

6. SUMMARY: As a result of completing this form, what are the main positive and negative impacts of your proposal, how have they informed/changed the development of the proposal so far and what will you be doing in future?

The Assessment demonstrates that the detail contained in the draft CCR Regeneration Plan demonstrates compliance with the well-being five ways of working, supports the well-being goals and identifies that the CCR City Deal is expected to have a positive impact on all groups and people with protected characteristics.

7. ACTIONS: As a result of completing this form are there any further actions you will be undertaking? Please detail them below, if applicable.

What are you going to do	When are you going to do it?	Who is responsible	Progress
Approval of the draft CCR Regeneration Plan by CCR City Deal, Welsh Government and Ministers	August/September 2018	Cath Fallon/Deb Hill-Howells	Plan approved in September 2018
Approval of the draft CCR Regeneration Plan by Cabinet	September 2018	Cath Fallon/Deb Hill-Howells	Plan approved in September 2018
Approval of individual project submissions by CCR and Welsh Government	September 2018 onwards	Cath Fallon/ Deb Hill-Howells	Caldicot Cross Destination Space is the first project submission.
Delivery of individual Monmouthshire projects from within the CCR Regeneration Plan	October 2018 onwards	Cath Fallon/Deb Hill-Howells/Roger Hoggins	Caldicot Cross Destination Space, the Enterprise/co-working hub and the Urban Centre Property Enhance

			Grants are first project submissions.
Re-allocation of S106 Town Centre Partnership funding to the wider Regeneration Scheme	February 2019	Cath Fallon/Deb Hill-Howells/Roger Hoggins	Requested

8. MONITORING: The impacts of this proposal will need to be monitored and reviewed. Please specify the date at which you will evaluate the impact, and where you will report the results of the review.

The impacts of this proposal will be evaluated on:	Ongoing
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9. VERSION CONTROL: The Future Generations Evaluation should be used at the earliest stages of decision making, and then honed and refined throughout the decision making process. It is important to keep a record of this process so that we can demonstrate how we have considered and built in sustainable development wherever possible.

Version No.	Decision making stage	Date considered	Brief description of any amendments made following consideration
1	<i>Cabinet</i>	<i>5th September 2018</i>	<i>Approval given</i>
2	<i>Cabinet</i>	<i>7th November 2018</i>	<i>Approval sought</i>
3	<i>Council</i>	<i>21st February 2019</i>	<i>Approval Sought</i>